| 1        | DRAFT DRAFT DRAFT                                                                                                                                 |
|----------|---------------------------------------------------------------------------------------------------------------------------------------------------|
| 2        |                                                                                                                                                   |
| 3        | Durham Economic Development Committee                                                                                                             |
| 4        | Monday October 25, 2010                                                                                                                           |
| 5        | Durham Town Hall – Council Chambers                                                                                                               |
| 6        | 7:00 PM                                                                                                                                           |
| 7        |                                                                                                                                                   |
| 8        | MEMBERS PRESENT: Susan Fuller, Thomas Elliott, James Lawson, Jim Campbell,                                                                        |
| 9        | Yusi Wang Terell                                                                                                                                  |
| 10       |                                                                                                                                                   |
| 11       | <b>MEMBERS ABSENT:</b> Doug Clark, Ute Luxem, Richard England                                                                                     |
| 12<br>13 | <b>OTHERS PRESNT:</b> Diana Carroll, Kathy Muranho, Ken Barrows                                                                                   |
| 13       | <b>OTHERS I RESIVE.</b> Diana Carton, Ratty Muranno, Ren Dartows                                                                                  |
| 15       | I. Call to Order                                                                                                                                  |
| 16       |                                                                                                                                                   |
| 17       | Chair Tom Elliott called the meeting to order at 7:07 pm and suggested that Yusi Wang                                                             |
| 18       | Terell be elevated as a full voting member for this evening.                                                                                      |
| 19       |                                                                                                                                                   |
| 20<br>21 | Susan Fuller MOVED to nominate Yusi Wang Terell as a voting member for this meeting.<br>This was SECONDED by Jim Lawson and APPROVED unanimously. |
| 22       | II. Ammanul of the Agende                                                                                                                         |
| 23<br>24 | II. Approval of the Agenda                                                                                                                        |
| 25       | Susan Fuller MOVED to approve the agenda as written. This was SECONDED by Jim                                                                     |
| 26       | Lawson and APPROVED unanimously.                                                                                                                  |
| 27       |                                                                                                                                                   |
| 28       | III. Public Comments                                                                                                                              |
| 29<br>30 | Chair Elliott asked for public comments at this time, noting that public comments are                                                             |
| 31       | Chair Elliott asked for public comments at this time, noting that public comments are encouraged at any time during the meeting.                  |
| 32       | encouraged at any time during the meeting.                                                                                                        |
| 33       | No public comments were made at this time.                                                                                                        |
| 34       | -                                                                                                                                                 |
| 35       | IV. Approval of the minutes: September 20, 2010                                                                                                   |
| 36       |                                                                                                                                                   |
| 37<br>38 | Minor corrections were suggested to the minutes.                                                                                                  |
| 38<br>39 | Susan Fuller MOVED to accept the minutes as amended. This was SECONDED by Jim                                                                     |
| 40       | Lawson and APPROVED unanimously.                                                                                                                  |
| 41       |                                                                                                                                                   |
| 42       | V. Committee & Staff Roundtable                                                                                                                   |
| 43       |                                                                                                                                                   |

1 Jim Campbell reported that the Planning Board would be holding a public hearing on the 2 CWC properties amendment to their multi-use building at 9-11 Madbury Road. He 3 explained the project was approved as a three-story project and they are now requesting 4 approval for a fourth floor for commercial use. Mr. Campbell explained that half of the 5 fourth floor is planned as a deck. 6 7 Mr. Campbell said there will also be a public hearing on the Town Council initiated 8 zoning change for the addition to ORLI/MODOR residential subdivisions to be required 9 to be conservation subdivisions. He explained the Planning Board previously did not 10 recommend support of this change, at which point the Town Council initiated the zoning 11 change request. Mr. Campbell said the Planning Board has 60 days to make a 12 recommendation to the Town Council. 13 14 Mr. Campbell reported the Planning Board accepted an application for an accessory 15 structure to the Kennel business on Route 108. 16 17 He said Appledore Engineering submitted a conceptual consultation on behalf of their 18 client, Capstone, for a project on Technology Drive. Mr. Campbell reported that the 19 project is for neighborhood style housing with cottages and multi-unit dwellings totaling 20 approximately 600 bedrooms. Ms. Terell asked if the proposed zoning change to include 21 conservation subdivision requirements would affect this proposal. Mr. Campbell said it 22 would not. 23 24 Jim Campbell reported that there are two open alternate seats on the Planning Board. 25 26 Mr. Campbell reported that the Master Plan Advisory Committee has been meeting and 27 that the Forum planning subcommittee has met once and scheduled the Forum for 28 December 10<sup>th</sup>, 2010 5:30-9:00 pm at the Oyster River High School. He noted there will 29 be a dinner beginning at 5:30pm and the meeting itself will begin at 6:00 pm, there will 30 be child care provided and a story hour presented by the Durham Public Library as an 31 incentive to have parents of young children participate in the forum. Mr. Campbell noted 32 the snow date for this forum would be December 11<sup>th</sup>. 33 34 Jim Lawson noted he attend the MPAC meeting and is involved with the subcommittee 35 doing the planning for the citizens survey which will have its first meeting on Friday at 3 36 pm. 37 38 Mr. Campbell reported that he met with Isaac Stowe who is conducting an audit of the 39 zoning ordinances to see if they meet the criteria under State regulations for work force 40 housing. 41 42 Tom Elliott reported the initial overview of the budget will be at a special meeting on the 8<sup>th</sup> and the process will continue through November and December. 43 44 45 Mr. Elliott reported that Revolution Energy (a private company with a presence in 46 Durham) will be a featured guest on Idea Greenhouse on Tuesday November 16<sup>th</sup>.

## 2 VI. Business Visitation Program

3 Yusi Wang Terell reported that the Business Visitation Program has spent the past couple 4 of months reaching out to Durham businesses and attempting to learn about their

5 experiences in Durham. She noted the group has completed 50 interview reports and 35

6 surveys have been received from businesses. Ms. Terell said the findings would be

- 7 reported to the market analysis consultant and summarized for a written final report to the
- 8 Town Council.
- 9

Ms. Terell said it was interesting to find out that hospitality and retail business constitutes
only a 1/3 of the total number of businesses in Durham. She said preliminary findings
show that the premium put on housing puts pressure on commercial rents. Ms. Terell
reported that there is a technology spinout company from UNH (Zmed) located on

14 Strafford Avenue. She said it is good to see a UNH incubated business finding a home in

15 Durham. Ms. Terell also noted that Acadia Designers is also located in Durham. She

16 explained they are a company that evaluates and designs high performance and green

- 17 buildings and business sites.
- 18

19 Ms. Terell reported that the subcommittee would continue their process of reaching out to

20 every business in Durham and share more of their findings next month. Chair Elliott

asked how the Town Councilors were doing with their interviews of business owners.

Ms. Terell responded that 6 of the 9 councilors have conducted interviews. She noted the business owners have expressed that they feel it is important to have the support of the

- 24 elected officials in Durham.
- 25

26 Tom Elliott said he met with the manager/innkeeper of Three Chimneys Inn. He said she 27 was pleased to see town leaders eating at the tavern and noted that this was meaningful to 28 her. Mr. Elliott said she thought Durham's historic center is well valued and protected 29 but poorly promoted and thought this was an avenue that could be explored and improved 30 upon. Mr. Elliott said she suggested better signage as a way to start improving the marketing of Durham's historic side. Ms. Terell said the idea of better signage has been 31 32 present in a number of interviews with businesses. Ms. Terell said there are still 33 opportunities for people to volunteer to assist with the interviews and she thanked those 34 who have already volunteered and taken the time to interview businesses.

35

## 36 VII. Market Analysis:

37

Yusi Wang Terell reported that DCI began the process of the Market Analysis on October 11<sup>th</sup> and are aiming to have a final report by the end of the calendar year. She noted that, at this point they are gathering data. Ms. Terell said Jim Lawson, Jim Campbell and herself will be holding biweekly conference calls with DCI and their representative will be coming to Durham in early November and December to meet with the subcommittee and various sake holders. She reported that DCI would be using Ross Gittell and Charlie Colgan as well as Ian Colgan on this project.

3

1 Jim Campbell reported that GIS data, maps, the Master Plan and workforce housing 2 information would also assist DCI in their process. He reported that Ian Colgan is 3 looking forward to meeting with the EDC in December. Tom Elliott noted that the EDC 4 will not be meeting in December and asked if January would be appropriate to schedule 5 DCI to present at an EDC meeting. Yusi Wang Terrell suggested that the EDC schedule 6 a special meeting in early December to receive a report from DCI. Tom Elliott said this 7 would be acceptable and asked that a date for the special meeting be set by November 22<sup>nd</sup>.. 8 9 10 VIII. Downtown Parking Assessment Presentation and Discussion by Jim Lawson 11 12 Jim Lawson made a power-point presentation regarding Downtown Parking Assessment. 13 14 Jim Lawson noted that it is not the role of the EDC to set parking policy or ordinances 15 but to provide input into the parking strategy being developed. He said the committee's 16 involvement would be in helping to collect data and looking at the current parking 17 situation in Durham. 18 19 Mr. Lawson said the process began by looking at the current parking situation in 20 Durham; how much parking is there and how is it being used. He said during the months 21 of August and September data was collected on the utilization of parking spaces 22 downtown during the weekday. Mr. Lawson said there are currently, a little more than 23 300 municipal parking spaces downtown with some additional parking provided by 24 businesses to bring the total number of spaces to slightly less than 400 spaces. He 25 explained that during a week in September data was collected by observing how many 26 spaces were being used and how many spaces were available during the business day (9) 27 am to 4 pm). Mr. Lawson reported that only 3 parking areas are used to capacity; the no 28 charge spots on Main Street, the new Pettee Brook Lane spots which have no restrictions 29 and the spaces on Pettee Brook Lane for permit parkers. He noted the rest of the parking 30 is utilized on average under 60%. Mr. Lawson said it was a surprise to see this much 31 capacity during the day time – noting that if a consumer is okay with a metered spot one 32 would find 50 metered spots available on average. He reported the findings show 33 parking on Main Street in the no charge area is a premium and suggested that this may 34 add to the impression that parking is a challenge. Mr. Lawson summarized that the 35 downtown parking lots are used less than 80% on average. He noted that he did find 36 evidence of traffic cycling around Main Street in search of parking which comes with a 37 cost of congestion, environmental and safety concerns. He said when the data was 38 reviewed they concluded that there is sufficient parking capacity for commercial 39 businesses with an opportunity to improve parking through new policies. Mr. Lawson 40 said the current parking could accommodate up to 15,000 sq ft of additional downtown 41 development. He noted this is not a lot of space and that planned projects would account 42 for most of this. 43

44 Mr. Lawson said an inventory of businesses downtown was conducted and an estimate

45 made of the commercial space that exists downtown. He said they took that number and

46 applied it to several different parking models. Mr. Lawson said they found many models

- 1 did not work well for the Town of Durham, which has a small mixed-use downtown. He
- 2 said they found the best models to be ones for other small city mixed use New England
- 3 towns whose recommendation is 2.1 spots per 1000 sq ft. Mr. Lawson said the
- 4 consultant's first reaction is that Durham's assessed number for parking would be closer
- 5 to 3 spots per 1000 sq. ft.
- 6
- Tom Elliott suggested researching the possibility of providing 24 hour parking if the
  parking infrastructure in town is increased.
- 9

Jim Lawson said the B. Dennis report highlighted that Durham has inverted parking which Durham should look at changing—that is the most desirable parking is free and the town charges to park further away from downtown. He said the issue of downtown employees using parking spaces on Main Street also needs to be discussed. He noted there is a lot of feedback that there is a lot of movement of cars to meet the two hour (for Durham residents)/one hour (for non-residents) parking requirement. Mr. Lawson said they feel it is important to increase the time to two hours.

17

Mr. Lawson reported that there are downtown businesses whose customers need to have
 access to park, do their business quickly and be able to leave. Tom Elliott noted that the
 15-minute parking spots in Portsmouth seem to be very successful. Jim Lawson said this

- 21 could be very helpful.
- 22

23 Mr. Lawson said one suggestion is to change the process of business permit sales. He 24 suggested having only one type of permit (as opposed to the two that are currently 25 offered) that will allow parking in any business permitted area and allow the purchase of 26 permits at any time of the year. Mr. Lawson said there are currently underutilized 27 business permit parking spaces and if the capacity becomes fuller, the Town can study 28 expanding the parking. He also suggested prorating the cost of permits and refunding of 29 permits. Mr. Lawson said some businesses are more dependent on part-time employees 30 during the summer and need a way for those employees to be able to park for a shorter 31 period of time. The members discussed the price of the parking permit (\$150) noting that 32 this is a great value compared to other towns in the area. Mr. Lawson agreed that it is 33 competitively priced but is hesitant to recommend a change at this time.

34

The members discussed if there was a suggestion of changing who is eligible to purchase a permit. Jim Lawson said he is not recommending any change to this policy or to the limit of 15 spots. Tom Elliott asked if the permit system is increased and marketed to the businesses if this would result in an increase to the number of spaces available for nonemployees to park. Jim Lawson said it was a very interesting observation and could provide a positive impact to parking on Main Street.

41

42 The members discussed changing from a hanging permit to a sticker permit and penalties

43 being assessed for employees parking in non-employee parking spaces. Jim Lawson

- 44 noted that the change from "hanger" to "sticker" has been discussed in the past and found
- 45 to be non-practical for businesses. Yusi Wang Terell said the Town wants to encourage

- 1 employees to be consumers when they are not working and to use non-work spots for that 2 purpose.
- 2 р 3
- 4 Jim Lawson said another recommendation is improve signage to make people aware that
- 5 the Store 24 lot and Pettee Brook lot are public parking, as well as better delineation of
- 6 parking spaces on Cowell Drive.
- 7
- 8 Yusi Wang Terell asked if the parking structure being proposed for C lot would be less
- 9 expensive to park in than parking along Main Street. Jim Lawson said the
- 10 recommendation is to charge the most for the closest parking spots.
- 11
- 12 The members discussed improving the walking path from the Store 24 parking lot to
- 13 Main Street. Ms. Terell said if the path was made more attractive and felt more
- 14 connected to Main Street it may attract more people to park in the parking lot. Jim
- 15 Lawson said this has been a topic of discussion and is recognized by both town
- 16 employees and business owners as an improvement that is needed.
- 17
- 18 Public Comment:
- 19

Diana Carroll said for a couple of years the budget process has requested money to improve Pettee Brook Lane (sidewalks and lighting) which has not been funded. She said this request would be in the budget for 2011 again. Ms. Carroll agreed that the parking lot and connecting path are not what we want as a first impression of Durham to outsiders. She reminded everyone that there would be a public hearing on the budget and encouraged people to comment on what they feel is important in the budget.

26

Jim Campbell noted that the 2011 budget request has a request for improving Jenkins
Court (road resurfacing and lighting). Ms. Terell asked if Jenkins Court could be a
possible target for a pedestrian zone. Mr. Elliott said it has been discussed but no offic

29 possible target for a pedestrian zone. Mr. Elliott said it has been discussed but no official 30 policy change has been decided. He said he felt such a change would be met with some

- 31 resistance at the moment. The members discussed that there is a loading zone spot on
- 32 Jenkins Court, noting that this would still be possible if it did become a pedestrian way.
- 33

Tom Elliott commended Mr. Lawson for all his work, noting that he accomplished a lot and saved the Town many thousands of dollars by providing the consultant with this

36 information. He asked that a version of the power point display be made available to the 37 public. Mr. Lawson said he would convert it to a PDF file to be posted on the website.

- public. Mr. Lawson said he would convert it to a PDF file to be posted on the website.
  Susan Fuller suggested making the file available to the Planning Board.
- 39

40 Tom Elliott said the committee needs to remember that many in town government hope

- 41 to reduce dependence on cars for downtown business. He said the downtown shuttle is a
- 42 good start but could be more useful if there was a true downtown stop. Mr. Elliott
- 43 suggested speaking to UNH and suggesting a true downtown stop.
- 44

- 1 Jim Lawson said a change in the process for parking permitting would need to be a town
- 2 administration decision. He said a new policy would need to be drafted and reviewed as
- 3 quickly as possible in order to get the message out to the business community.
- 4

# 5 IX. Economic Development Position – Discussion of Job Description and Budget 6 Proposal

7

8 Tom Elliott began the discussion regarding the Economic Development Position. He 9 noted that the EDC has been discussing how to advocate for additional staffing resources

10 in the town government in the form of an employee or contracted employee to support

- and encourage economic development in town. He said that Yusi Wang Terell, JimLawson and he have drafted a job description.
- 12

14 Ms. Terell said they discussed the value of having someone to focus on economic

- development and feels this would result in a thriving and vibrant downtown. She thankedJim Lawson for his input on the document.
- 17

Ms. Terell said they feel it is important to make the point that someone who can focus on developing an economic strategy and aligning with other town beliefs would be necessary to move from talk to action. Tom Elliott said he would be meeting with Todd Selig and the Town Council to discuss this position. He said it would be helpful for the committee to list reasons why this position would provide a benefit to the Town and decide which ones will be most influential and how they can be packaged.

24

25 Mr. Elliott said a discussion regarding how this position would be funded, brought to 26 light the information that there are funds available for community development from an 27 Urban Development Action Grant obtained in the 1980's. He said this fund has been 28 used over the last 25 years, originally to market interest to developers to build the 29 "General Data" building and since then for other expenditures related to community 30 development and feels this would be a good source to fund the Economic Development 31 position. Mr. Elliott said the Town could take some of the money that has been set aside, 32 spend it on this staffing position, and use it to increase the tax base. He said this would 33 be an investment, not an expense. Mr. Elliott said the preliminary number being 34 presented in the budget request is \$30,000 (salary) plus standard overhead (10%) for a 35 total dollar amount of \$33,000 for a half time position through 2011. He said next 36 Monday the committee will be advocating for this investment before the Town Council 37 and asked for assistance in articulating why the funds should be spent in this way and this 38 year.

39

40 Susan Fuller said she feels this position is truly needed and that Jim Campbell has done

41 the best he can in the role, but he is not in the position to go out and recruit businesses.

- 42 She said the Town of Durham needs more. She said an Economic Development Director
- 43 would be able to reach out to Realtors and vice versa. Jim Campbell noted that he has
- 44 attended a meeting that is held monthly that gathers Realtors, businesses and economic
- 45 development directors from the area together to discuss and match needs and
- 46 opportunities. He said the opportunities are there that the Town has been missing.

- 1
- 2 Jim Lawson said even a modest amount of development or expanded development would
- 3 be worthwhile. He said many similar sized towns in New Hampshire have an Economic
- 4 Development Director or a portion of the Planning Department dedicated to economic
- 5 development. Mr. Lawson said property valuation per resident become greater when
- 6 towns make this investment.
- 7

8 Jim Lawson said with the way the Town of Durham has currently structured the Planning

- 9 Directors position it shows that the Town recognizes the need for a resource in the 10 community development area. He said however, the more redevelopment and
- community development area. He said however, the more redevelopment and
   development that occurs in town the more time and expertise in planning is required –
- 12 thus taking away from the role of economic development. Mr. Lawson said in this way
- 13 the Town is investing more in planning than in economic development and this can be
- 14 overcome by investing in the Economic Development Director position. Susan Fuller
- 15 agreed saying that the planning of the Master Plan will encompass even more of the
- 16 Town Planner's time and resources. She said to have an Economic Development
- 17 Director to focus on projects would be very useful
- 17 Director to focus on projects would be very useful.
- 18

Yusi Wang Terell said the time for this position is now, noting that the additional student housing market may open up downtown development in a way that the Town has not seen before. She said it is important to emphasize a cycle that would bring businesses to town with employees that would then spend money at local business, and make Durham the kind of town that people will be attracted to, which will then increase businesses

- 24 interest in locating in Durham.
- 25

26 Tom Elliott said the EDC put on hold a comprehensive strategy for economic

- development in town. He suggested the proposed position should be integral to thisprocess and providing the town a map to follow.
- 29

Ms. Terrell said the consultant suggested that a part-time Economic Development
 Director would need clear direction in what is expected. He noted that some directors are

- 32 expected to develop and retain businesses and therefore need strong real estate skills,
- 33 while other directors are focused more on recruiting businesses. The consultant
- 34 cautioned to find the right person for the town.
- 35

Tom Elliott said it is important to realize that this investment could take years to pay off in full and not fall into the pitfall of using unrealistic metrics to measure the success of the position. He suggested when evaluating the success of the position to look at things such as the ability to win grants, add resources to town, the number of contacts and relationships/meetings established over a period of time.

41

42 Jim Lawson agreed, saying that was one of the reasons for having the bullet items of

- 43 responsibilities in the job description as a means to lay groundwork for specific things
- 44 the position could be measured against.
- 45

- 1 Susan Fuller said she feels that within six months the Planning Board should be able to
- 2 see or feel some of the affect of the position. Tom Elliott said he thought that was setting
- 3 the bar too high.
- 4
- 5 Jim Campbell said a number of the projects that will begin in 2011 have already begun
- 6 the planning process. He said of the five points recommended in the Master Plan, the
- 7 committee has met four of them and the fifth recommendation was to explore an
- 8 Economic Development position.
- 9

10 Jim Lawson said the job description should make clear that the position would not only be a resource for the Economic Development Committee but also a resource for the 11 12 Planning Board or other groups/board when their technical expertise is needed. He said 13 this ability makes this position very important. Tom Elliott agreed, saying it could also

- lessen the load on the Town Administrator. 14
- 15

16 Tom Elliott said he would consider all this feedback and use it and the document to 17 present this proposal to the Town Council. Ms. Terell said the draft will be posted 18 publicly and encouraged broad feedback on the responsibilities listed in the position 19 description.

20

21 Tom Elliott suggested inviting an Economic Development Director from another town to 22 the EDC November meeting. The members agreed this would be helpful as long as the 23 Director was from a relevant town. Mr. Elliott said the Town of Claremont (which is a 24 similar size) is a good example of the successful use of an Economic Development 25 Director. He said that town has garnered grants, and seen infrastructure improvement.

26

#### 27 X. EDC Committee Review: Discussion of our structure, positions, and work thus 28 far in 2010, and how we can adjust and improve

29

30 Tom Elliott referred to the draft report distributed to the members summarizing the work 31 of the EDC in 2010 and what is being projected for 2011. He said this one page 32 summary will be included in the Council packet and he will present it in person at the 33 Council meeting. Mr. Elliott asked for comments regarding the draft. Yusi Wang Terell 34 said she will send wording changes to the portion regarding the business visitation 35 program. Jim Lawson said the draft highlights the initiatives undertaken in 2010. He said he hopes the Town Council will understand how much work this committee has 36 37 expended in 2010 and that this pace justifies the Economic Development Director 38 position. He said the draft also does a good job of highlighting goals for 2011 as can be 39 envisioned now. 40

41 Tom Elliott said when he was writing the draft he stepped back and thought that the

- 42 committee accomplished a lot in the year. He said he is proud of the change in Pettee
- 43 Brook and moving forward with the market study.
- 44

45 Tom Elliott asked for members quick comments regarding their views of the structure

and methods of the committee during 2010. 46

- 2 Yusi Wang Terell said it was helpful to look at the annual report before this discussion.
- 3 She said the committee has achieved a lot and it was helpful to allow the committee
- 4 members to follow their interests and make changes in areas most appropriate to them.
- 5 Ms. Terell said she feels the committee increased its capacity through the subcommittee
- 6 structure and reaching out to constituents. She said she feels involving constituents more
- 7 would be helpful. Ms. Terell suggested beginning each meeting with a quick
- 8 presentation from a business owner outlining their successes and challenges. She said
- 9 this could be informative for all of the committee and would get more people engaged in
- 10 the process.
- 11
- 12 The other members agreed this was a very good suggestion.
- 13
- 14 Jim Lawson said he would like to see the committee continue next year with the concept
- 15 of individual subcommittees tackling specific issues. He said he feels it is more efficient.
- 16 Mr. Lawson said it is important for the committee to look for opportunities to interact
- 17 with other committees and boards to provide specific recommendations from the EDC
- 18 perspective and to act as a resource to other boards, committees and the Town Council.
- 19

Susan Fuller said the Planning Board having the parking study will be very helpful and
enlightening and she would welcome more opportunities to bring information from this
committee to the Planning Board.

23

Yusi Wang Terell asked if it would be appropriate to attend, listen and participate in the Planning Board's quarterly planning meetings. Jim Campbell responded that he often tries to enlist comments from other boards and committees and encouraged the members to bring any issues to the Planning Board that concern the EDC. He said the next planning meeting would be during the first quarter of the 2011.

- 29
- 30 Tom Elliott asked Jim Campbell to electronically carbon copy the EDC members on his31 planning memo. Jim Campbell agreed.
- 32

Tom Elliott suggested having an informal meeting with prospective volunteers as a
 means to encourage greater involvement from more individuals. He suggested holding a
 social event at the Three Chimney Inn prior to the November meeting and inviting

- 36 interested volunteers to attend and then come to the EDC meeting. Mr. Elliott asked
- 37 other members for comments regarding this suggestion.
- 38

Jim Lawson said it is a good idea but thought there would not be enough time before the
November meeting to plan and market such an event. Susan Fuller said she felt it would
be more successful if there were more time to plan and implement the idea. She

- 41 be more successful if there were more time to plan and implement the idea. She 42 suggested having such an event in January. Ms. Terell said it could also be a market
- 43 analysis kick-off party if held in January.
- 44

45 Tom Elliott said this discussion would be continued at the November meeting.

46

### XI. Other Business – discussion on 3-12 zoning change

3 Discussion of 3-1 zoning change (3 floors residential above 1 floor commercial) 4 5 Jim Campbell noted this is part of the quick fixes being contracted with the consultant 6 and was one of the recommendations by the B. Dennis report. He explained the 7 recommendation was for Durham zoning to require street frontage of ground floor be 8 retail with the remainder of the ground floor, second floor, third floor and fourth floor 9 being allowed for residential, retail or office use. 10 11 Jim Campbell explained that the consultant, Beth Della Valle was hired to move forward 12 with the quick fixes recommended in the B. Dennis report. He said this would consist of 13 her gathering background information, meeting with the Planning Board to garner input, 14 draft changes to the zoning, bring the changes to the Planning Board for discussion and 15 begin the Public Hearing process. 16 17 Jim Lawson said current models show that the economic engine in redevelopment at this 18 time is residential space, which in Durham means student housing. He said the current 19 zoning of allowing two floors of housing above retail is insufficient to create an 20 environment that would allow redevelopment. 21 22 The members discussed how the process of making "quick fixes" works with the 23 updating of the Master Plan. Jim Campbell noted that when the Town held the planning 24 charrette the comments made were that four, five stories or more would be welcomed in 25 the Master Plan. He said he does not see this is a conflict with the Master Plan. Mr. 26 Campbell said the quick fixes will go through the Public Hearing process and residents 27 are welcome to make their comments. Mr. Campbell said the period for the first group of 28 quick fixes would be to have them before the Planning Board in January/February and 29 present them to the Town Council in March/April. 30 31 TIF District for the downtown: 32 33 Tom Elliott said this item would be added to the November agenda and discussed then. 34 35 XII. Next Agenda and Assignments – November 22<sup>nd</sup> 36 37 38 Tom Elliott said for the November agenda, he would like to have a success story from 39 another town that instituted an Economic Development professional position. He said 40 there is also a need to discuss with Tom Johnson the adoption of new building codes that 41 will treat existing buildings differently than new construction. Mr. Elliott said he would 42 also like to begin the meeting with a presentation from a business as suggested and there 43 is the need to discuss the TIF district initiative.

44

45 Mr. Lawson said that would be a very full agenda and noted there is a lot of

46 misunderstanding regarding TIF districts. He said he feels a presentation on TIF districts

| 1             | would increase the understanding of it by community, the businesses and the committee.        |
|---------------|-----------------------------------------------------------------------------------------------|
| 2             | Tom Elliott suggested that the conversation with Mr. Johnson wait for the January             |
| $\frac{2}{3}$ | meeting noting that it is uncertain at this time if the Town has the legislative authority to |
| 4             | make the code changes proposed.                                                               |
| 5             | make the code enanges proposed.                                                               |
| 6             | Tom Elliott summarized that the agenda for the November 22 <sup>nd</sup> EDC meeting would    |
| 0<br>7        | include: 1) a reflective discussion of the EDC, 2) TIF District discussion, 3) Economic       |
| 8             | Development success story as well as a business owner's brief presentation to begin the       |
| 9             | meeting. He noted he is not knowledgeable enough on TIF districts to give a presentation      |
| 10            | and asked Jim Campbell to give a presentation on this item. Mr. Campbell agreed.              |
| 11            | and asked shin campben to give a presentation on this term. with campben agreed.              |
| 12            | Tom Elliott asked if the proper process for forming a TIF district is to make a proposal to   |
| 13            | the Town Council for their approval. Jim Campbell responded that the EDC would need           |
| 14            | to decide what area the proposed TIF district would be and how much land would be             |
| 15            | included and write a proposal to go before the Town Council.                                  |
| 16            | included and write a proposal to go before the Town Council.                                  |
| 17            | XIII. Adjournment – 10:02 pm                                                                  |
| 18            | Am Aujournment – 10.02 pm                                                                     |
| 19            | Susan Fuller MOVED to adjourn the October 25, 2010 meeting of the Durham Economic             |
| 20            | Development Committee at 10:02 pm. This was SECONDED by Yusi Wang Terell and                  |
| 20            | APPROVED unanimously.                                                                         |
| 22            |                                                                                               |
| 23            |                                                                                               |
| 24            | Respectfully submitted by,                                                                    |
| 25            | Respectivity submitted by,                                                                    |
| 26            | Susan Lucius, Secretary to the Durham Economic Development Committee                          |
| -0            | Susan Euclus, Secretary to the Danam Economic Development Committee                           |